

Inspiration Healthcare Group plc

Providing Advanced Medical Technology

Interim Results Presentation – half year ended 31 July 2019









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About Us



- A Medical Technology Company, founded in 2003, 4 founders are still with the business
- Grown profitability for 15 years, cash generative
- Fiscal year ended Jan-19: Sales of £15.5m and EBITDA of £1.65m 3 year EBITDA CAGR of 8.6%
- Transitioned from UK distributor to global provider of neonatal and patient warming products
- Strong IP portfolio
- Products sold to every NHS Neonatal Intensive Care Unit (NICU) approx. 200
- Actively selling products in over 50 countries through over 75 distributors

1 Earnings Before Interest, Tax, Depreciation, Amortisation, share based payments and exceptional items on a basis consistent with prior year before applying IFRS 16









Highlights – 31st July 2019



- Revenue growth of 9% to £8.1m
- International Revenue growth by 18%, Domestic by 5%
- Queen's Award for Enterprise: International Trade received
- 17% of total revenue came from new products (2019: 9%)
- Shipped largest ever PWS order to Poland
- EBITDA¹ growth of 21% to £0.8m
- Operating profit before exceptional items growth of 12% to £0.6m
- Post period end: Acquisition of Vio Holdings Ltd alongside a placing raising £4.3m

1 Earnings Before Interest, Tax, Depreciation, Amortisation, share based payments and exceptional items on a basis consistent with prior year before applying IFRS 16









Financial Highlights and KPIs



- Group revenues:
 - Inspiration Branded Revenue: £3.6m, increased to 45.2% from 43.8% of revenue
 - International Sales Growth: £2.8m, 35% of total revenue (2019: 32%)
- Products developed in the previous 24 months contributed 17% of revenue
- Gross margin: 46.8% (2019: 45.0%)
- EBITDA¹ margin: 10.5% up from 9.4%, due to improved GP and tight control of cash-based overheads
- Underlying EPS² increased 9.3% to 1.53 pence (2019: 1.40 pence)
- Investment in R&D 2.8% of revenue (2019: 4.2%), target is c.6%

1 Earnings before interest, tax, depreciation, amortisation, share based payments and exceptional items on a basis consistent with prior year before applying IFRS 16, Leases. 2 Adjusted to exceptional items







Consolidated Income Statement



	PE 31 July 2019 £'000	PE 31 July 2018 £'000	FY 2019 £'000	Comments
				Comments
Revenue	8,057	7,391	15,487	• Increased 9%
Gross Profit	3,769	3,319	7,042	• Increased 14%
gross profit margin	46.8%	45.0%	45.5%	
Operating profit pre exceptional items	563	502	1,213	• In line with expectations, pre
Profit before tax	483	504	1,219	£75k exceptional items
Taxation	-79	-70	-116	• Effective tax rate 16.4% (PE July 2018: 13.9%)
Profit after tax	404	434	1,103	• Small decline due exceptional
				items and small increase in effective tax rate • Growth of 21% on a like for
EBITDA	843	696	1,648	like basis, pre IFRS 16 adjustment, 31% post IFRS 16
EBITDA margin	10.5%	9.4%	10.6%	adjustment

Extracted from the unaudited financial statements for the period ended 31 July 2019







Consolidated Cash Flow



	PE 31 July 2019 £'000	PE 31 July 2018 £'000	FY2019 £'000	Comments
Cash generated from operations	261	571	995	
Interest paid Taxation received Taxation paid	-9 105 -75	- - -69	-147	 Prior year recovery Higher charge due to lower R&D tax credits
Net cash generated from operating activities Cash flows from investing activities: Interest received	282	502	848	N&D tax credits
Capex – capitalised development costs Capex – PP&E and other intangibles	-33 -83	2 -161 -40	6 -276 ← -125 ←	 Held back by prolonged negotiation for Project Wave Prior year included new head
Lease payments (IFRS 16)	-63	-	-	office spend
Net increase/(decrease) in cash and cash equivalents	107	303	453	
Cash and cash equivalents at the year end	2,646	2,389	2,539	

Extracted from the unaudited financial statements for the period ended 31 July 2019







Consolidated Balance Sheet



	<i>31 July 2019</i>	<i>31 July 2018</i>	31 January 2019	Comments	
	£'000	£'000	£'000		
Intangible assets	1,212	1,306	1,293	• £1.2m capitalised development NBV	
PPE	397	407	408	·	
Right of use asset	448	-	-	Spend largely offset by depreciation	
Investments	111	111	111		
Total non-current assets	2,168	1,824	1,812	IFRS 16, Leases adjustment	
			·	Neuroprotexeon Ltd	
Cash	2,646	2,389	2,539	Strong cash position, no debt	
Other Current Assets	4,336	3,930	3,825	Increase in inventory due to	
				Brexit planning	
Total Liabilities	-3,122	-3,306	-2,643		
Net Assets	6,028	4,837	5,533		

Extracted from the unaudited financial statements for the period ended 31 July 2019 $\,$







Revenue Breakdown – Sector and Ownership*



Market Sector

Product Ownership

Critical Care



67% £5.4m



10% £0.8m

Operating Theatre



Home Healthcare

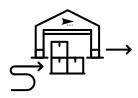
23% £1.9m

Branded Products



45% £3.6m

Distributed Products



41% £3.3m

Technical Support



12% £1.0m

*Half year ended 31 July 2019



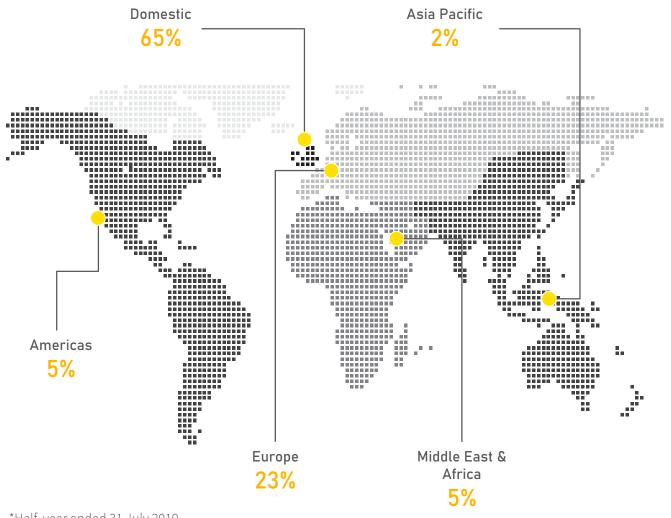






Revenue Breakdown – Geography*





Distribution Partners

- Direct sales in UK and Ireland ("Domestic")
- NHS Trusts
- Private healthcare providers
- Distribution network covering over 50 countries
- Strong growth in Europe PE 31 July 2019
- 13 distributors > £50k accounting for 70% of international revenue
- Top 50 distributors account for 97% of international revenue
- No one distributor accounts for more than 8% of total revenue









Our Ambition & Strategy



Become a global leader in neonatal intensive care equipment Targeting £100m revenue & c.15% EBITDA margin in the medium term

Continued organic growth from existing products in Core
Business

Further investment in and development of Disruptive Technologies

Acquisition of small to medium sized assets and or technologies

Key Internal Sites

Strong knowledge of market within management

Track record of identifying and commercialising disruptive technologies

Understanding of the regulatory landscape

Relationships with Key Opinion Leaders

Experienced management team with Subject Matter Experts in Medical Devices







Our Business Model for Sustainable Growth



Revenue Generating **Core Business**

KEY ACTIVITIES

Sales and Marketing Product Development Operations

KEY SECTORS

Critical Care Operating Theatre Home Healthcare

REVENUE GENERATED FROM



Inspiration Branded Products Products (Globally)



Distributed Geographies)

global leader Technical in neonatal Support intensive care

OUTPUTS



Cash generation

Product enhancements & range extension Market development

(Limited

Pre-revenue Disruptive Technology

KEY ACTIVITIES

Identifying innovative product opportunities

Research & Development Investing in Clinical Research

INVESTMENT EXAMPLES







KEY SECTORS

Critical Care

Inspire rPAP™ (recently launched)

Xenon System (NPXe Ltd)

Project Wave (in development)

OUTPUTS



Potentially significant returns on investment Ground breaking products

Competitive advantage

Differentiated product portfolio

Targeting two year investment payback

To become a

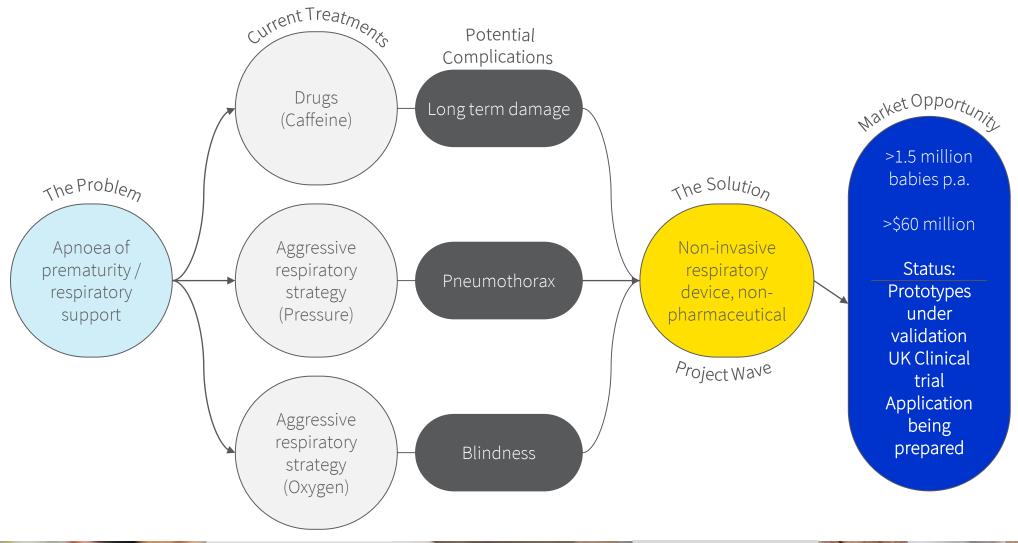






Disruptive Technologies – Project Wave Update











Disruptive Technologies – Pipeline



Problem: Inaccurate diagnosis of newborn brain injury

Solution: Algorithm to help bedside diagnosis

Market Size: >\$25 million

Status: Clinical Trial completed IHC has option to

negotiate commercial terms

Problem: Delayed heart monitoring at birth

Solution: Wearable technologies

Market Size: >\$25 million

Status: Pre-clinical Trial IHC in early stage

discussions about options on IP

Problem: Difficult nCPAP application

Solution: Optimised fluid dynamics & interfaces

Market Size: >\$30 million

Status: On-going industry work by IHC and partners

Inspiration Healthcare is a leading innovator in the Neonatal Care market







First Acquisition: VIOMEDEX COMPLETE RESPIRATORY CARE



Summary:

- Acquired Vio Holdings Ltd (Viomedex Ltd) on 24 September 2019, for a total consideration of £4m (£3m cash, £1m consideration shares)
- Successfully raised £4.25 million via a placing (offered £4.6m+)
- Viomedex is a contract manufacturer and OEM supplier of single use medical devices focusing on neonatal intensive care

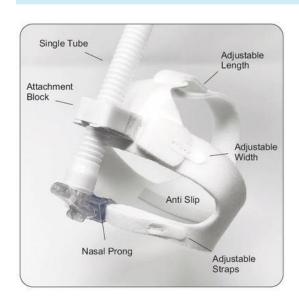
Strategic Rationale:

- Improved margins on Inspiration Healthcare products by retaining sub-contract manufacturers' margins
- Broaden Inspiration Healthcare's product portfolio in neonatal intensive care
- Acquire manufacturing capability to assemble single-use medical devices

Synergies:

- Grow revenue of Target products, gain efficiencies in back office, invest for further growth
- Capacity to increase revenue to £6m in the medium term

First Breath nCPAP









Acquisition Profiles – Viomedex Fit



Ideal Target – Number identified

Considered & Opportunistic



Transformational

- Greater than £10m revenue
- Established Technology / Brand
- Neonatal

Synergistic Products

- Additive to range
- Add to value proposition

Route to Market

- Broadens distribution network
- Direct Sales team

Other benefits

- Add core competency (i.e. manufacturing)
- Increase expertise

Incremental – cash / debt

- Typically less than £5m
- Novel Technology / Distribution
- Neonatal / Operating Theatre

Synergistic Products

Need development / investment

Route to Market

- Direct Sales team in key market
- Use existing channels

Other benefits

• Securing IP









Summary



- Revenue growth of 9% to £8.1m International Revenue growth by 18%, Domestic by 5%
- EBITDA growth of 21% to £0.8m due to increase sales improved GP and tight control of cash-based overheads
- Planned launch of CosyTherm2 in 4th Qtr 2019 and further development of Project Wave
- Strengthened balance sheet following the placing in September 2019
- Acquisition of Viomedex adding greater capability and increased products
- Journey to become a world leader in neonatal intensive care
- Targeting revenue of £100m and EBITDA margin of c.15% in the medium term (from a combination of organic growth and acquisitions)











1 Appendix



Our Market Opportunity - Neonatal



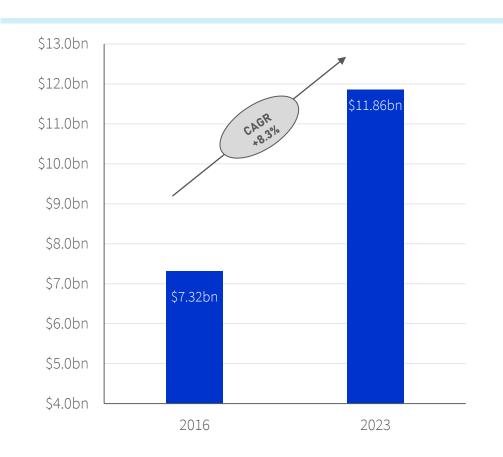
Key Stats

- Every year, an estimated 15 million babies are born preterm¹ and this number is rising³
- Preterm birth complications are responsible for approximately 1m deaths in 2015 – the largest cause of mortality in infants under 5 (18%)³
- Across 184 countries, the rate of preterm birth ranges from 5% to 18% of babies born, of which 10% require resuscitation at birth ³
- Typical preterm babies cost approximately £1,500 per day in NICU in developed world
- Global Market for Neonatal Medical Equipment: \$11.86bn by 2023 ²

Sources:

- (1) Before 37 completed weeks of gestation
- (2) Stratistics MRC March 2017
- (3) Global, regional, and national causes of under-5 mortality in 2000-15 Liu L et al 2016
- (4) Global, Regional & National estimates of levels of preterm birth 2014 Chawanpaiboon et al 2019

Global Fetal & Neonatal Care Equipment Market²









Our Products – the first 6 hours of life





AlphaCore5 Controller

Used in Operating Theatre / Delivery Room and NICU. Low power usage, low cost of ownership, flexible configuration of pads

Launched: Mid 2018



LifeStart

Used in the Delivery Room. Novel device allows assessment of the newborn before the umbilical cord is clamped and facilitates bedside stabilisation and resuscitation

Launched: Late 2017



Tecotherm Neo

Used in NICU. Small but powerful features, it has

been used to show benefits of cooling to reduce brain injury Launched: Mid 2012



Inspire rPAP System

Used in the Delivery Room or NICU.

Highly efficient delivery of stabilisation and resuscitation breaths to premature and sick babies

Launched: Late 2017





Inspire nCPAP

Used primarily in the NICU. Established therapy for longer term non-invasive respiratory support for premature and sick babies

Launched: Early 2010



Unique+ CFM

Used in NICU to assess the newborn brain. Small lightweight and software can be used on laptops for portability

Launched: Early 2018







Neonatal – competitive landscape

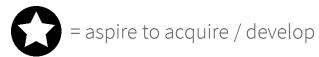


	Inspiration	Dräger	(gg)	PHILIPS	smiths		ATOM MEDICAL	Fisher&Paykel HEALTHCARE
Thermoregulatory / Phototherapy	②	Ø	•	•	8	O	O	8
Feeding tubes / bottles	0	8	8	\bigcirc	\bigcirc	8	8	8
Respiratory Support Capital	O	Ø	O	8	8	8	8	\bigcirc
General Disposables	0	8	8	\bigcirc	8	\bigcirc	8	8
Resuscitation / Resp Disposables	⊘		⊘	8	\bigcirc	8		⊘
Monitoring & Diagnostics	\bigcirc	O	\bigcirc	•	8	\bigcirc	8	8



= currently sell all / part





Revenue Generation – Core Business





Critical Care

Capital Consumables Tech Support

Own Brand Distributed

Domestic International



Operating Theatre

Capital Consumables Tech Support

Own Brand Distributed

Domestic International



Home Healthcare

Capital Consumables Tech Support

Distributed

Domestic





