

# Results Presentation

Year Ended 31 January 2023  
Inspiration Healthcare Group plc

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[www.inspirationhealthcaregroup.com/investors](http://www.inspirationhealthcaregroup.com/investors)



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# Addressing a critical need

Every year, an estimated 15 million babies are born preterm<sup>1,2</sup> and this number is rising<sup>3</sup>

Preterm birth complications were responsible for approximately one million deaths in 2015 – the largest cause of mortality in infants under 5 (18%)<sup>3</sup>

Our neonatal intensive care portfolio is designed to support the most vulnerable patients from the first moments of life



Sources:

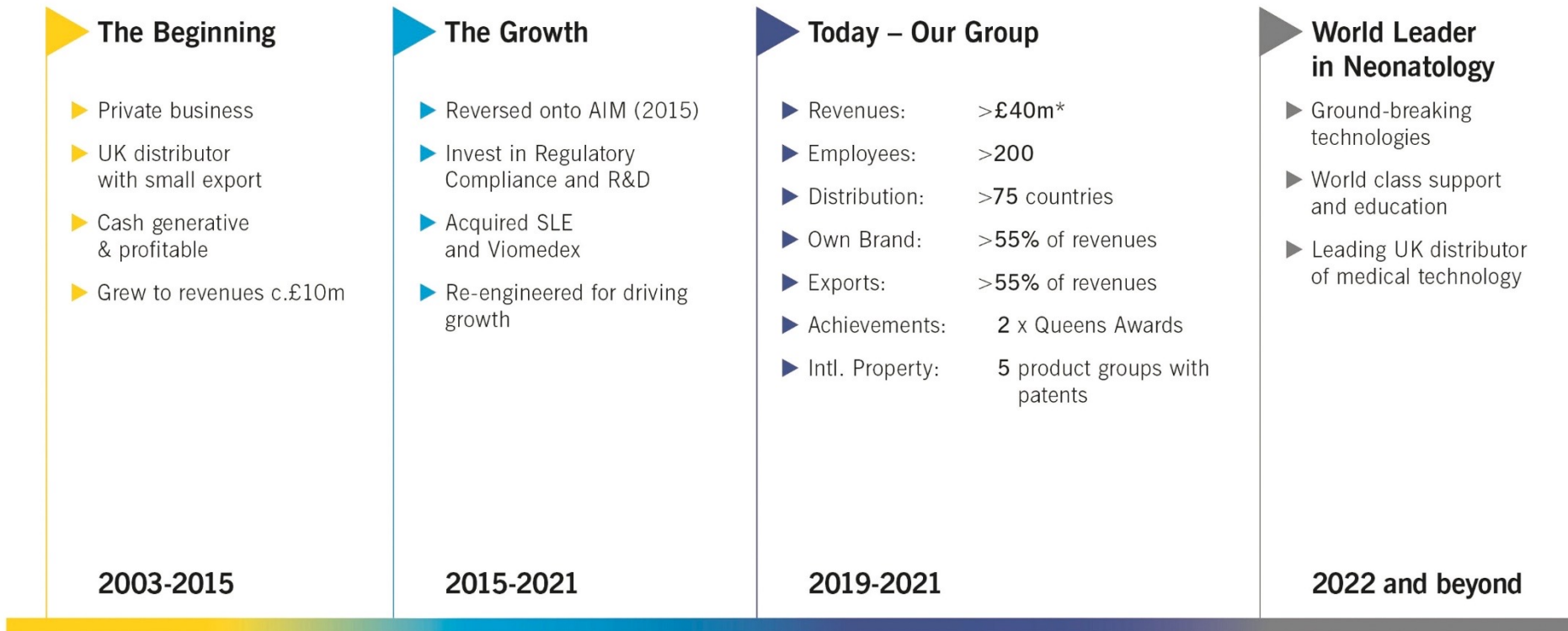
[1] Before 37 completed weeks of gestation

[2] Global, Regional & National estimates of levels of preterm birth 2014 – Chawanpaiboon et al 2019

[3] Global, regional, and national causes of under-5 mortality in 2000-15 – Liu L et al 2016

# Inspiration Healthcare

Creating a leading global provider of medical technology



# Investment case: Building on solid foundations

- Addressing a critical need
- Strong leadership with a proven commercial track record
- World class expertise and portfolio of best-in-class, innovative products
- Deep long-term relationships with customers and partners
- Well positioned for future growth, with an established commercial footprint and clear and focused commercial strategy
- Proven M&A and organic growth

# Highlights

to 31 January 2023

- Significant growth in Domestic sales (13%) and in Branded Products (8%)
- Completed Transformational investment in Manufacturing and Technology Centre
  - Rationalisation of property portfolio underway
- Continued progress in our strategy to become carbon neutral
- R&D prioritised for MDR submissions for regulatory approval in EU – all major products submitted
- Invested in inventory to secure long term supply chain and meet customer demand
- Growth in the Infusion Therapies business
- Project Wave clinical trial recruitment finished, data being analysed
- Launched additional Distributed products for Acute Care

## **Post Year End**

- Cash generative in Q1 (FY:2024)
- Extension to the SLE6000 ventilator range

# Financial Highlights

to 31 January 2023

- Group Revenue up 0.4% to £41.2m (*FY2022: £41.1m*) due to:
  - impact of global macro-economic uncertainty
- Gross Margin 44% (*FY2022: 50%*) due to:
  - product & geographic mix impacted by macro-economic environment
- Adjusted EBITDA<sup>1</sup> £4.0m (*FY2022: £6.4m*) due to:
  - lower gross margins with administrative expenses broadly flat
- Net Cash<sup>2</sup> £(3.8)m (*FY2022: £9.3m*), £13.1m outflow due to:
  - investment in the new Manufacturing and Technology Centre
  - increased inventory levels to ensure supply chain continuity
  - strong Q4 revenues increased year on year debtors
  - non-recurring items (aborted acquisition costs)
- New invoicing discounting facility up to £5m
  - total borrowing available £10m
- Proposed Final Dividend 0.41p per share (*FY2022: 0.41p*)

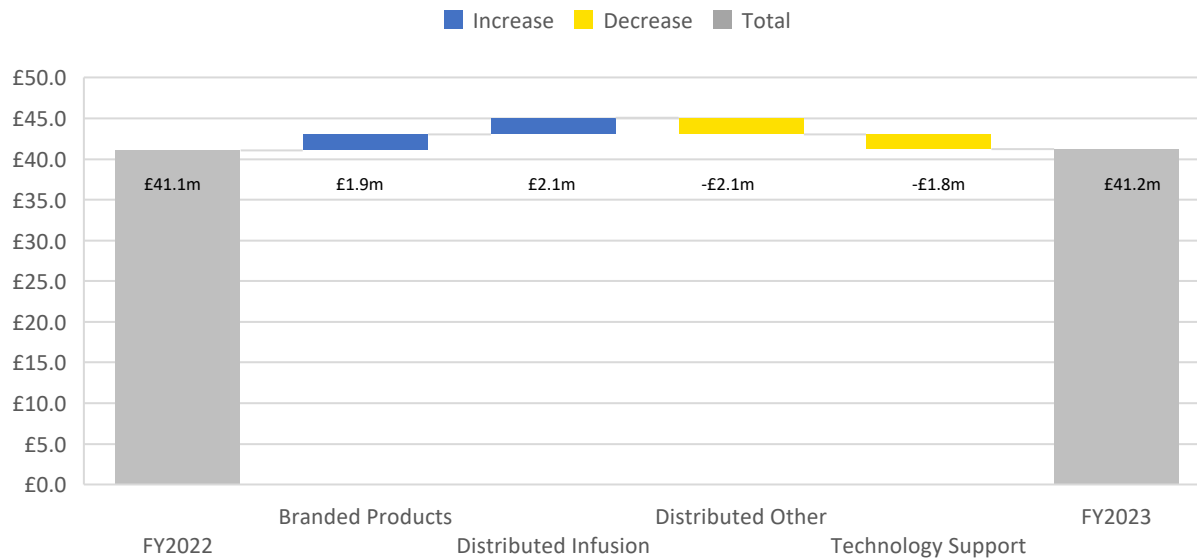
<sup>1</sup> Earnings before interest, tax, depreciation, amortisation, impairment, share based payments and non-recurring items

<sup>2</sup> cash and cash equivalents less revolving credit facility and invoice financing borrowings



# Revenue & EBITDA Bridge

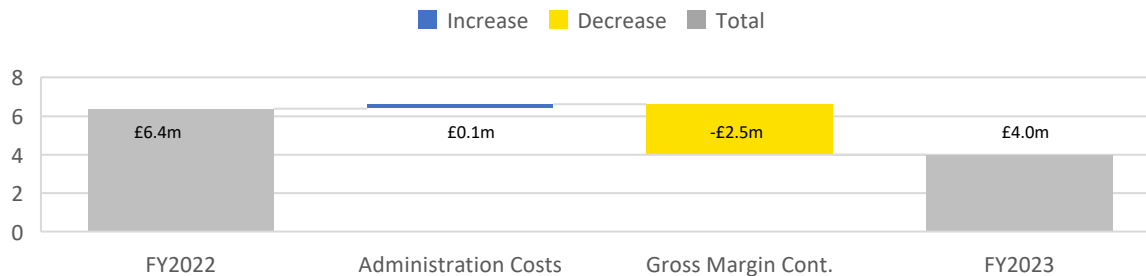
Revenue Bridge



## Comments

- 8% increase in Branded products.
- Increase in Infusion Therapies in Domestic market
- Decrease in other distributed products reflected the planned exit of third-party ventilator sales (to move into Branded Products)
- Decrease in Technology Support (inc. £0.1m freight) due to the planned exit of distributed ventilator products

EBITDA Bridge



- Decrease in Gross Margin due to differing mix of products sold



# Cash Flow Analysis

Working capital	-6.7
Other operations flows	3.2
Capitalised Development costs	-2.0
Other fixed asset purchases	-6.3
Financing	-1.3
<b>Net Outflow</b>	<b>-13.1</b>
<b>FY2022</b>	<b>9.3</b>
Cash Flow	-13.1
<b>FY2023</b>	<b>-3.8</b>
Cash and Cash Equivalents	2.3
Revolving Credit Facility	-4.0
invoice discounting	-2.1
<b>Net Cash</b>	<b>-3.8</b>

## Comments

- Increased working capital is primarily £3.4m inventory to satisfy customer demand and £2.5m debtors driven by strong Q4 revenues
- Other operational flow reflects EBITDA and non-recurring items
- Other fixed asset purchases mainly relates to the investment in the new Manufacturing and Technology Centre in Croydon
- Financing costs includes lease and interest payments

- The Group has a £5m Revolving Credit Facility
- New £5m invoice discounting facility

# Consolidated Balance Sheet

	<i>FY 2023</i> <i>£'000</i>	<i>FY 2022</i> <i>£'000</i>		<b>Comments</b>
Intangible assets	17,004	15,825	←	<ul style="list-style-type: none"> <li>• Development cost spend</li> <li>• Primarily investment in the new Manufacturing and Technology Centre in Croydon</li> <li>• YOY Movement is amortisation</li> </ul>
PPE	7,497	1,798	←	
Right of use asset	5,970	7,383	←	
Deferred tax asset	324	87	←	
<b>Total non-current assets</b>	<b>30,795</b>	<b>25,093</b>		
Net Cash	(3,803)	9,253	←	<ul style="list-style-type: none"> <li>• Net cash movement analysed in slide 9</li> </ul>
<b>Other current assets</b>	<b>21,823</b>	<b>15,762</b>		
<b>Total liabilities</b>	<b>(13,341)</b>	<b>(14,619)</b>		
<b>Net assets</b>	<b>35,474</b>	<b>35,489</b>		









Extracted from the audited financial statements for the period ended 31 January 2023

# Revenue Split

Figures reported in GREY = YE 31 January 2023 Group Revenue

Figures reported in BLUE = YE 31 January 2022 Group Revenue

\* includes carriage c.1%

Product Ownership	<p>Branded Products</p>  <p>59% : £24.4m 55% : £22.5m</p>	<p>Distributed Products</p>  <p>33% : £13.6m 33% : £13.6m</p>	<p>Technology Support</p>  <p>7% : £2.9m 11% : £4.6m</p>	<p>TOTAL*</p>  <p>100% : £41.2m 100% : £41.1m</p>
Market Sector	<p>Acute Care</p>  <p>71% : £29.2m 72% : £29.5m</p>	<p>Infusion Therapies</p>  <p>22% : £9.1m 17% : £7.0m</p>	<p>Service</p>  <p>6% : £2.6m 10% : £4.2m</p>	<p>TOTAL*</p>  <p>100% : £41.2m 100% : £41.1m</p>

# Revenue Split – Geography

Percentage of Revenue by Market



Domestic **48%**  
FY2022: 43%



Asia Pacific **23%**  
FY2022: 25%



Europe **13%**  
FY2022: 15%



Middle East and Africa **13%**  
FY2022: 13%



Americas **3%**  
FY2022: 4%

# Our Business Model

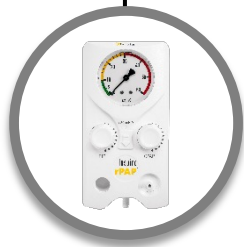


# Broad portfolio of innovative, best-in-class specialist neonatal products

Neonatal Intensive Care Devices – Capital and Disposables Revenue Streams

Approx Two Thirds Capital vs One Third Recurring

## Our Neonatal Products



Inspire rPAP  
(Patented)



Inspire nCPAP



FirstBreath™ nCPAP  
(3 patents granted)



Viomedex  
Breathing  
Circuits



SLE Ventilators



Unique+ CFM



LifeStart™

Disruptive Technology Development: Project Wave

# Focused on accelerating growth

- Significant Market Growth
  - Neonatal World Market CAGR 6.5%
  - 2023 ~\$7.7bn market valuation
- Maximise revenues from existing products and markets
  - Optimise opportunity for all products where regulatory clearance exist (i.e. EU)
  - Leverage route to market working with distribution partners
- Geographic Expansion
  - Expanding opportunity for existing products through regulatory clearance into new markets (i.e. USA)
- Product Development
  - Developing new products for existing markets through investment in R&D
- Strategic Acquisitions
  - IP through corporate transaction / strategic alliance

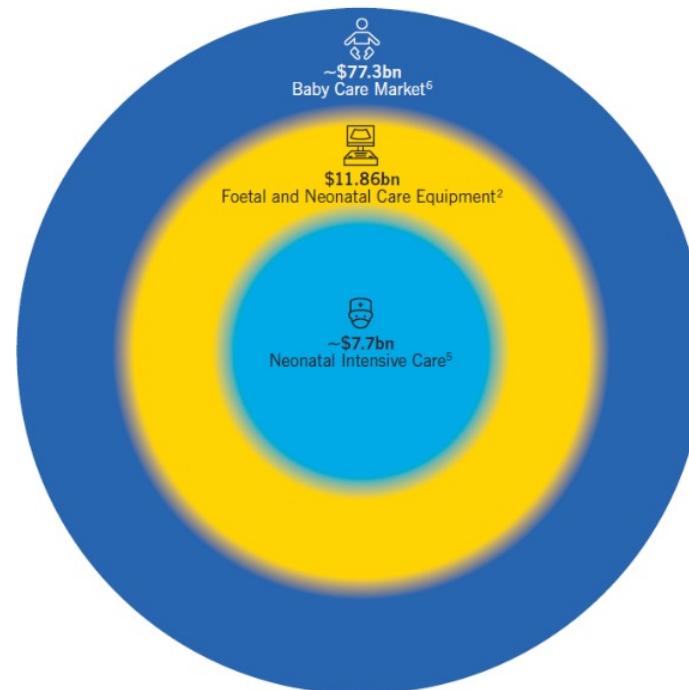


# Targeting a large and growing market opportunity

Worldwide Neonatal Intensive Care Unit Industry is expected to grow with a CAGR of 6.46% from 2021 to 2027<sup>5</sup>

Every year, an estimated 15 million babies are born preterm<sup>1,4</sup> and this number is rising<sup>3</sup>

Global neonatal market opportunity overview 2023



~£1500 cost per baby per day in neonatal intensive care

A market which supports our growth drivers

Sources:

- (1) Before 37 completed weeks of gestation
- (2) Statistics MRC – March 2017
- (3) Global, regional, and national causes of under-5 mortality in 2000-15 – Liu L et al 2016
- (4) Global, Regional & National estimates of levels of preterm birth 2014 – Chawanpaiboon et al 2019
- (5) Berkshire Hathaway 2022. Worldwide Neonatal Intensive Care Unit Industry is expected to grow with a CAGR of 6.46% from 2021 to 2027
- (6) Global baby care products market value worldwide 2020-2026, Statista 2022

# Manufacturing and Technology Centre



## New 4,200m<sup>2</sup> State of the Art New Facility

### Design considerations:

- Low carbon footprint
- Staff well-being
- Optimising efficiency
- Improved customer education facilities

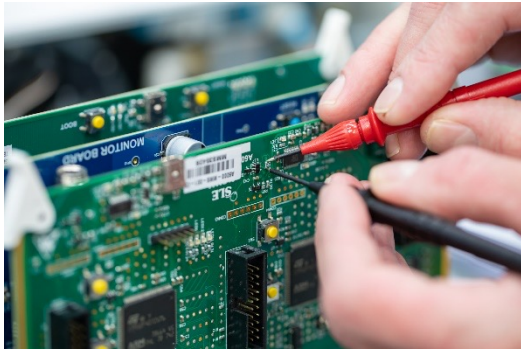
### Space:

- 2,000m<sup>2</sup> Manufacturing and Warehousing
- 1,100m<sup>2</sup> Office & Education Centre
- 600m<sup>2</sup> Research & Development Facility
- 500m<sup>2</sup> Technology Support Centre



# Manufacturing and Technology Centre

*continued*



# R&D and Regulatory Progress

## Regulatory

- Medical Device Regulation (EU) – Technical Files submitted
- USA – Engagement with FDA gives pathway for submissions

## R&D

- Continued progress on portfolio improvement and expansion
- Wave – Recruitment complete, analysis underway

## Post Year-End

- Launched Extension SLE6000 range (non-invasive)



# Environmental and Social Strategy

- Running Ahead of NHS net zero requirements for suppliers
- New Manufacturing and Technology Centre
  - Using renewable energy only to obtain 'A' rating
  - Solar Thermal systems / Natural Ventilation
  - Internal Green Space
- Carbon Emissions: Scope 1,2 and 3\* measurement in place
- Car Fleet: 66% fully electric: 34% hybrid
- Recycling/Reuse scheme for supply chain packaging in place
- Investing in 'sit / stand' for staff comfort

\* Tier 1 suppliers only at present

# Summary

- Resilient Financial Performance in Unprecedented Year of Challenges
  - Revenue £41.2m (FY2022: £41.1m)
  - Adjusted EBITDA £4.0m (FY2022: £6.4m)
  - Net cash at £(3.8)m (FY2022: £9.3m): Cash Headroom £6.2m
- Manufacturing and Technology Centre delivering efficiencies
- Products submitted for MDR to ensure long-term revenues and competitive advantage
- Growth in UK through our Infusion Therapies business; growth in Branded Products
- Investment in inventory levels to secure supply-chain
- Carbon Neutral journey further progressed
- Cash generative in Q1 FY2024; Q1 FY2024 sales in line with management plans
- Continue to explore strategic opportunities

**“Following a strong Q4 FY2023, the year has commenced in line with our plans. While uncertainties remain, we are cautiously optimistic that we will return to our usual growth patterns.”**

*Thank you*



# APPENDIX



# Consolidated Income Statement

	<i>FY 2023</i> <i>£'000</i>	<i>FY 2022</i> <i>£'000</i>	<b>Comments</b>
<b>Revenue</b>	<b>41,233</b>	<b>41,050</b>	← • Up 0.4% despite macro-economic uncertainty and geopolitical consequences of Ukraine conflict
<b>Gross Profit</b>	<b>18,093</b>	<b>20,592</b>	
<i>Gross profit margin</i>	43.9%	50.2%	← • Margin reduction, all mix, with increased infusion therapies revenues offsetting higher margin revenues including Technology Support
<i>Admin. expenses pre non-recurring items</i>	(16,504)	(16,337)	
Adjusted operating profit	<b>1,589</b>	<b>4,255</b>	
Non-recurring items	(1,158)	-	← • Includes leased property impairment, aborted acquisition costs, project consultancy and legal fees
Operating profit	<b>431</b>	<b>4,255</b>	
Net finance expense	(355)	(292)	
Profit before tax	76	3,963	
Income tax	196	271	
<b>Profit after tax</b>	<b>272</b>	<b>4,234</b>	
<b>Adjusted EBITDA<sup>1</sup></b>	<b>4,006</b>	<b>6,422</b>	
<i>Adjusted EBITDA margin</i>	9.7%	15.6%	

Extracted from the unaudited financial statements for the year ended 31 January 2023

<sup>1</sup> Earnings Before interest, tax, depreciation, amortisation, impairment, share based payments and non-recurring items.

# Consolidated Cash Flow

	<i>FY 2023</i>	<i>FY 2022</i>
	<i>£'000</i>	<i>£'000</i>
<b>Cash generated from operations</b>	<b>(3,471)</b>	<b>4,130</b>
Taxation paid	-	(554)
<b>Net cash generated from operating activities</b>	<b>(3,471)</b>	<b>3,576</b>
Cash flows from investing activities:		
Capitalised development costs	(1,976)	(2,208)
Purchase of PPE and other intangibles	(6,366)	(1,763)
Interest received	40	9
<b>Net cash used in investing activities</b>	<b>(8,302)</b>	<b>(3,962)</b>
Cash flows from financing activities:		
Net lease payments	(480)	(308)
Interest Paid	(384)	(294)
Dividends Paid	(419)	(412)
Proceeds from Loans and borrowings	6,079	-
<b>Net cash used in financing activities</b>	<b>4,796</b>	<b>(1,014)</b>
Cash and cash equivalents at beginning of year	9,253	10,653
<b>Net decrease in cash and cash equivalents</b>	<b>(6,977)</b>	<b>(1,400)</b>
<b>Cash and cash equivalents at the year end</b>	<b>2,276</b>	<b>9,253</b>

## Comments

- Outflow reflects working capital increase (debtors & inventory) and non-recurring costs less EBITDA
- Investment in the new Manufacturing and Technology Centre in Croydon
- £4.0m on the RCF and £2.1m on invoice discounting facility

Extracted from the unaudited financial statements for the period ended 31 January 2023